WEMADE MAX

2Q FY2O21 Earnings Results

INVESTOR RELATIONS

2021. 8. 11.

Disclaimer

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This document contains forward-looking statements regarding financial situation and performance, as well as information related to plans and goals of the executives of the Company and its subsidiaries. Forward-looking statements include predictive information of the Company, and it may be changed by unknown risks, uncertainties and other factors which may influence the actual results or performance of the Company.

This document is written based on the current financial status. Please note that the actual results and performance of the Company may be materially different than those expressed in this document. The Company has no liability to outwardly perform based on new information or incidents which may be occurred in the future.

• WEMADE MAX (Consolidated)

FLERO Games Co., Ltd., Joy Studio Co., Ltd., IDLE idea factory Co., Ltd. LikeIT Games Co., Ltd. LightCON Co., Ltd.

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1. Key Results and Plans

2Q 2021 Results

- U1game, a Chinese publisher, introduced <Silkroad M>, a 'Silkroad' IP-based license game in Korea (4/8)
- Split off mobile game business to enhance business efficiency (4/9)
- Established 'LightCON', a new consolidated subsidiary company (4/2)

3Q 2021 Update and Plans

- LightCON officially launched a new mobile board game <Play Poker> on Kakao games platform
- LightCON is working on developing four new titles in mobile games (3 puzzles, 1 RPG)
- Joy Studio, a subsidiary company, is preparing for the roll-out of <Rise of Stars>, a new space strategy mobile game
- FLERO Games, a subsidiary company, will launch <EVERYTOWN Global>, <My Secret Bistro 2> and <Dear My Cat 2> in the 2H 2021

2. 2Q 2021 Summary of Consolidated Financial Results

- Revenue (-18% QoQ, -5% YoY) : Decreased QoQ followed by stabilized revenue of existing mobile games
- Operating Income (Turn to deficit QoQ, +92% YoY) : Turned to deficit but jumped 92% YoY
- Net Income (Turn to deficit QoQ, +58% YoY) : Turned to deficit but losses reduced YoY

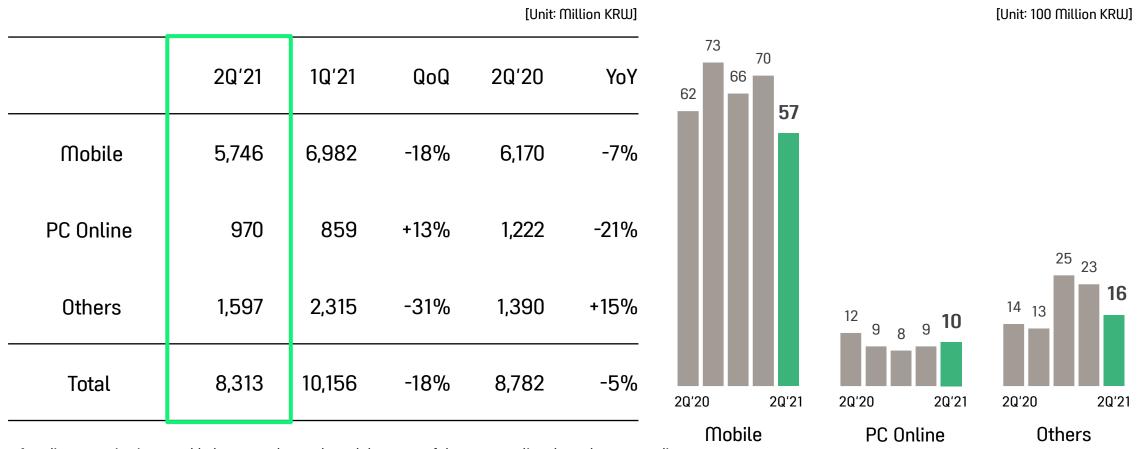
| | | | | | | | [Un | it: Million KRW] |
|-------------------------------|-------|--------|--------------------|--------|------|--------|--------|-------------------|
| | 2Q'21 | 1Q'21 | QoQ | 2Q'20 | YoY | 1H'21 | 1H'20 | YoY |
| Revenue | 8,313 | 10,156 | -18% | 8,782 | -5% | 18,469 | 18,489 | -0% |
| Operating Expenses | 8,421 | 9,720 | -13% | 10,136 | -17% | 18,141 | 20,206 | -10% |
| Operating Income | -108 | 436 | Turn to Deficit | -1,354 | +92% | 328 | -1,716 | Turn to profit |
| Non-Operating Income(loss) | 25 | 45 | - | 62 | - | 70 | 65 | - |
| Financial Income(loss) | -646 | 34 | - | -284 | - | -612 | -92 | - |
| Equity Method | -47 | -59 | - | -239 | - | -106 | -235 | - |
| Income before tax | -776 | 456 | Turn to Deficit | -1,815 | +57% | -320 | -1,978 | +84% |
| Income tax | 62 | -7 | - | 178 | - | 56 | 191 | - |
| Net Income | -838 | 462 | Turn to Deficit | -1,993 | +58% | -376 | -2,169 | +83% |

* Any discrepancies in any table between the totals and the sums of the amounts listed are due to rounding

3. Sales Breakdown

By Platform

- Mobile (-18% QoQ, -7% YoY) : Declined QoQ due to muted revenue growth of existing games
- PC Online (+13% QoQ, -21% YoY) : Grew 13% QoQ thanks to overseas revenue growth of <Silkroad>
- Others (-31% QoQ, +15% YoY) : Down QoQ but increased 15% YoY



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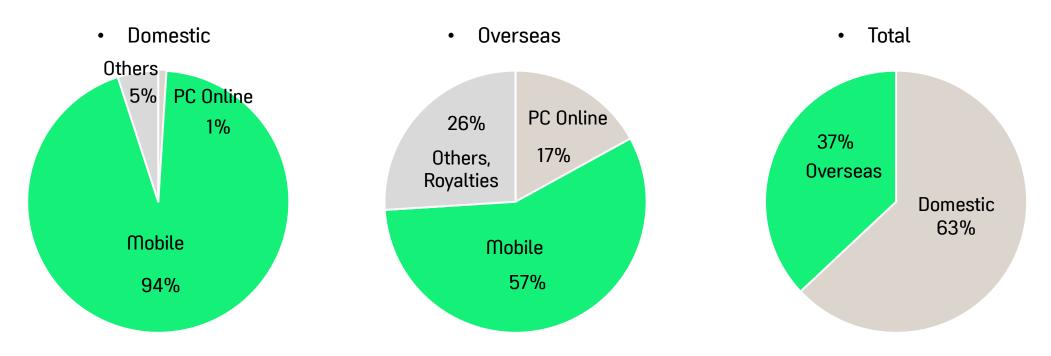
3. Sales Breakdown

By Region

- Domestic (-53% QoQ, -46% YoY) Declined QoQ with decrease in existing mobile games revenue
- Overseas (+46% QoQ, +70% YoY) : Expanded +46% QoQ, +70% YoY led by <SilkRoad> sales growth, royalties and advertising sales growth

| | | | | | [Unit: Million KRW] |
|----------|-------|--------|------|-------|---------------------|
| | 2Q'21 | 1Q'21 | QoQ | 2Q'20 | YoY |
| Domestic | 3,079 | 6,561 | -53% | 5,704 | -46% |
| Overseas | 5,233 | 3,595 | +46% | 3,078 | +70% |
| Total | 8,313 | 10,156 | -18% | 8,782 | -5% |

* Any discrepancies in any table between the totals and the sums of the amounts listed are due to rounding.



4. Operating Expenses

- Operating Expenses (-13% QoQ, -17% YoY) : Reduced -13% QoQ driven by fall in service fee and marketing cost
- 2Q'21 Operating Expenses

| | | | | | [Unit: Million KRW] |
|-------------|-------|-------|-------|--------|---------------------|
| | 2Q'21 | 1Q'21 | QoQ | 2Q'20 | YoY |
| Labor* | 4,865 | 4,381 | +11% | 4,237 | +15% |
| Service Fee | 3,206 | 3,894 | -18% | 3,539 | -9% |
| Marketing | 360 | 502 | -28% | 1,428 | -75% |
| Taxes | 115 | 42 | +172% | 123 | -7% |
| Others | -125 | 900 | -114% | 808 | -115% |
| Total | 8,421 | 9,720 | -13% | 10,136 | -17% |

• Includes wage, retirement benefits, employee benefits, stock compensation cost.

* Any discrepancies in any table between the totals and the sums of the amounts listed are due to rounding

5. Summary Consolidated Financial Statements

| | | [Unit: 100 | Million KRW] |
|-------------------------------|------|------------|--------------|
| | 2019 | 2020 | 1H'21 |
| Total Assets | 272 | 421 | 475 |
| Current Assets | 155 | 279 | 300 |
| Non-current Assets | 117 | 142 | 175 |
| Total Liabilities | 226 | 138 | 192 |
| Current Liabilities | 224 | 77 | 65 |
| Non-current Liabilities | 2 | 61 | 127 |
| Total Equity | 45 | 283 | 283 |
| Capital Stock | 43 | 79 | 79 |
| Retained Earnings | -310 | -392 | -399 |
| Total Liabilities & Equity | 272 | 421 | 475 |

Consolidated Balance Sheet

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Consolidated Income Statement

[Unit: 100 Million KRW]

| | 2019 | 2020 | 1H'21 | |
|----------------------------|------|------|-------|--|
| Revenue | 305 | 379 | 184 | |
| Operating Expenses | 414 | 431 | 181 | |
| Operating Profit | -110 | -52 | 3 | |
| Non-operating Income(loss) | -52 | -49 | -6 | |
| Income before tax | -162 | -101 | -3 | |
| Income tax | -160 | 1 | 1 | |
| Net Income | -139 | -100 | -4 | |
| Controlling Interest | -139 | -104 | -7 | |
| Non-controlling Interest | -21 | 4 | 3 | |

* Above consolidated Income Statement figures are YTD figures

* Any discrepancies in any table between the totals and the sums of the amounts listed are due to rounding